



Q2 2019 Earnings Call

Legal Disclaimer

This presentation contains forward-looking statements within the meaning of the federal securities law. All statements other than statements of historical facts contained in this presentation, including statements regarding our future results of operations and financial position, business strategy and plans and objectives of management for future operations, are forward-looking statements. In many cases, you can identify forward-looking statements by terms such as “may,” “should,” “expects,” “plans,” “anticipates,” “could,” “intends,” “target,” “projects,” “contemplates,” “believes,” “estimates,” “predicts,” “potential” or “continue” or the negative of these terms or other similar words. Forward-looking statements contained in this presentation include, but are not limited to, statements about: (i) growth of the wind energy market and our addressable market; (ii) the potential impact of the increasing prevalence of auction-based tenders in the wind energy market and increased competition from solar energy on our gross margins and overall financial performance; (iii) our future financial performance, including our net sales, cost of goods sold, gross profit or gross margin, operating expenses, ability to generate positive cash flow, and ability to achieve or maintain profitability; (iv) changes in domestic or international government or regulatory policy, including without limitation, changes in trade policy; (v) the sufficiency of our cash and cash equivalents to meet our liquidity needs; (vi) our ability to attract and retain customers for our products, and to optimize product pricing; (vii) our ability to effectively manage our growth strategy and future expenses, including our startup and transition costs; (viii) competition from other wind blade and wind blade turbine manufacturers; (ix) the discovery of defects in our products; (x) our ability to successfully expand in our existing wind energy markets and into new international wind energy markets; (xi) our ability to successfully open new manufacturing facilities and expand existing facilities on time and on budget; (xii) the impact of the accelerated pace of new product and wind blade model introductions on our business and our results of operations; (xiii) our ability to successfully expand our transportation business and execute upon our strategy of entering new markets outside of wind energy; (xiv) worldwide economic conditions and their impact on customer demand; (xv) our ability to maintain, protect and enhance our intellectual property; (xvi) our ability to comply with existing, modified or new laws and regulations applying to our business, including the imposition of new taxes, duties or similar assessments on our products; (xvii) the attraction and retention of qualified employees and key personnel; (xviii) our ability to maintain good working relationships with our employees, and avoid labor disruptions, strikes and other disputes with labor unions that represent certain of our employees; (xix) our ability to procure adequate supplies of raw materials and components to fulfill our wind blade volume commitments to our customers and (xx) the potential impact of one or more of our customers becoming bankrupt or insolvent, or experiencing other financial problems.

These forward-looking statements are only predictions. These statements relate to future events or our future financial performance and involve known and unknown risks, uncertainties and other important factors that may cause our actual results, levels of activity, performance or achievements to materially differ from any future results, levels of activity, performance or achievements expressed or implied by these forward-looking statements. Because forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified, you should not rely on these forward-looking statements as guarantees of future events. Further information on the factors, risks and uncertainties that could affect our financial results and the forward-looking statements in this presentation are included in our filings with the Securities and Exchange Commission and will be included in subsequent periodic and current reports we make with the Securities and Exchange Commission from time to time, including in our Annual Report on Form 10-K for the year ended December 31, 2018.

The forward-looking statements in this presentation represent our views as of the date of this presentation. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we undertake no obligation to update any forward-looking statement to reflect events or developments after the date on which the statement is made or to reflect the occurrence of unanticipated events except to the extent required by applicable law. You should, therefore, not rely on these forward-looking statements as representing our views as of any date after the date of this presentation. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures, or investments we may make.

This presentation includes unaudited non-GAAP financial measures including total billings, EBITDA, adjusted EBITDA, net cash (debt) and free cash flow. We define total billings as the total amounts we have invoiced our customers for products and services for which we are entitled to payment under the terms of our long-term supply agreements or other contractual agreements. We define EBITDA as net income (loss) plus interest expense (including losses on the extinguishment of debt and net of interest income), income taxes and depreciation and amortization. We define Adjusted EBITDA as EBITDA plus any share-based compensation expense, plus or minus any gains or losses from foreign currency remeasurement and any gains or losses on the sale of assets. We define net cash (debt) as the total principal amount of debt outstanding less unrestricted cash and cash equivalents. We define free cash flow as net cash flow generated from operating activities less capital expenditures. We present non-GAAP measures when we believe that the additional information is useful and meaningful to investors. Non-GAAP financial measures do not have any standardized meaning and are therefore unlikely to be comparable to similar measures presented by other companies. The presentation of non-GAAP financial measures is not intended to be a substitute for, and should not be considered in isolation from, the financial measures reported in accordance with GAAP. See the appendix for the reconciliations of certain non-GAAP financial measures to the comparable GAAP measures.

This presentation also contains estimates and other information concerning our industry that are based on industry publications, surveys and forecasts. This information involves a number of assumptions and limitations, and we have not independently verified the accuracy or completeness of the information.

Agenda

- Q2 2019 Highlights
- Q2 2019 Financial Highlights
- Guidance for 2019 and 2020 Targets
- Q&A
- Appendix
 - Non-GAAP Information

Q2 2019 Highlights

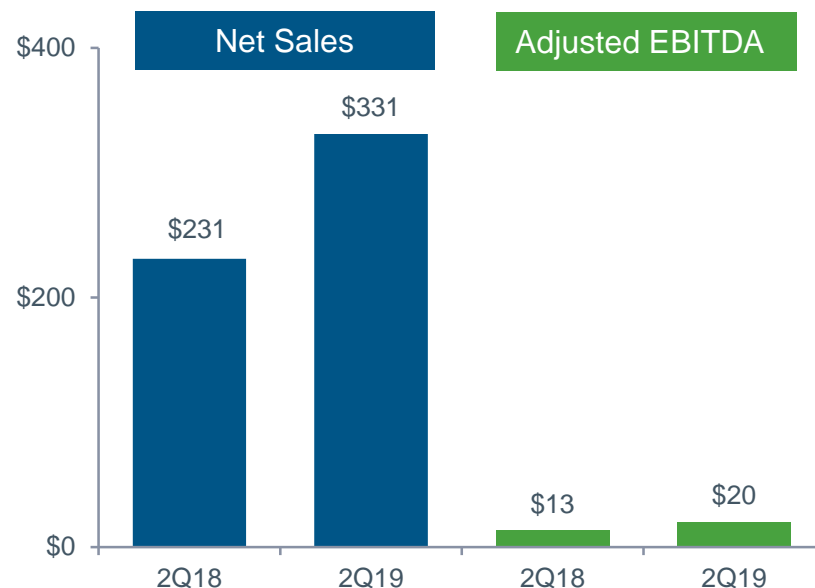


Q2 2019 Highlights

Q2 2019 Highlights

- Operating results and year-over-year compared to 2018:
 - Net sales were up 43.4% to \$330.8 million for the quarter
 - Total billings were up 28.3% to \$304.5 million for the quarter
 - Net income for the quarter was \$1.8 million compared to a net loss of \$4.1 million in 2018
 - Adjusted EBITDA for the quarter was \$19.5 million or 5.9% of net sales
- Reached agreement with Nordex to transition multiple existing lines in Turkey to longer blades and extended the end of the contract from 2020 to 2022.
- Acquired a team of engineering resources from the EUROS group, based in Berlin, Germany. The team of approximately 20 technical experts focuses on blade design, tooling, materials and process technology development. It will strengthen our technical capabilities in support of our global operations and growth and the experience and skills of this engineering team will enable us to offer complete blade solutions where valuable.
- Completed negotiations and signed an agreement to sell the remaining Senvion blades in our inventory to Senvion's customer to enable them to complete a project in Australia.

Net Sales and Adjusted EBITDA (\$ in millions)



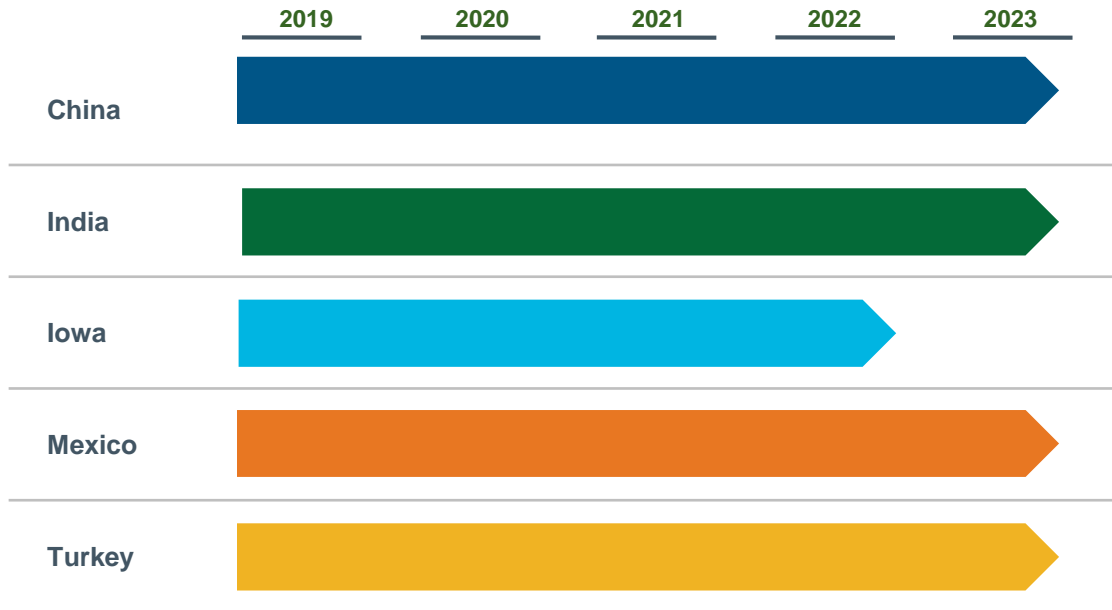
Sets invoiced	576	716
Est. MW	1,544	2,029
Dedicated lines ⁽¹⁾	52	54
Lines installed ⁽²⁾	40	50

(1) Number of wind blade manufacturing lines dedicated to our customers under long-term supply agreements at the end of the period.

(2) Number of wind blade manufacturing lines installed that are either in operation, startup or transition at the end of the period.

Existing Contracts Provide for ~\$6.2 Billion in Potential Revenue through 2023⁽¹⁾

Long-term Supply Agreements ⁽¹⁾



Long-term supply agreements provide for estimated minimum aggregate volume commitments from our customers of approximately \$3.5 billion and encourage our customers to purchase additional volume up to, in the aggregate, an estimated total potential revenue of approximately \$6.2 billion through the end of 2023⁽¹⁾

Note: Our contracts with certain of our customers are subject to termination or reduction on short notice, generally with substantial penalties, and contain liquidated damages provisions, which may require us to make unanticipated payments to our customers or our customers to make payments to us.

(1) As of August 7, 2019. The chart depicts the term of the longest contract in each location.

Q2 2019 Financial Highlights



Q2 2019 Financial Highlights ⁽¹⁾

(unaudited)

(\$ in millions, except per share data and KPIs)

	Q2 '19	Q2 '18	Δ	YTD '19	YTD '18	Δ
Select Financial Data						
Net Sales	\$ 330.8	\$ 230.6	43.4%	\$ 630.6	\$ 484.6	30.1%
Total Billings	\$ 304.5	\$ 237.4	28.3%	\$ 583.9	\$ 461.1	26.7%
Net Income (Loss)	\$ 1.8	\$ (4.1)	145.1%	\$ (10.3)	\$ 4.6	-323.6%
Diluted Earnings (Loss) Per Share	\$ 0.05	\$ (0.12)	\$ 0.17	\$ (0.29)	\$ 0.13	\$ (0.42)
Adjusted EBITDA	\$ 19.5	\$ 13.5	45.0%	\$ 22.5	\$ 40.9	-45.0%
Adjusted EBITDA Margin	5.9%	5.8%	10 bps	3.6%	8.4%	-480 bps
Net Debt	\$ (91.0)	\$ (17.4)	\$ (73.7)	\$ (91.0)	\$ (17.4)	\$ (73.7)
Free Cash Flow	\$ (8.5)	\$ (25.0)	\$ 16.6	\$ (39.3)	\$ (39.8)	\$ 0.5
Capital Expenditures	\$ 19.0	\$ 30.6	\$ (11.6)	\$ 37.7	\$ 42.3	\$ (4.6)
Key Performance Indicators (KPIs)						
Sets Invoiced	716	576	140	1,378	1,145	233
Estimated Megawatts	2,029	1,544	485	3,890	3,008	882
Utilization	70%	72%	-200 bps	68%	72%	-400 bps
Dedicated Wind Blade Manufacturing Lines	54	52	2 lines	54	52	2 lines
Wind Blade Manufacturing Lines Installed	50	40	10 lines	50	40	10 lines
Wind Blade Manufacturing Lines in Operation	30	26	4 lines	28	26	2 lines
Wind Blade Manufacturing Lines in Startup	13	7	6 lines	14	7	7 lines
Wind Blade Manufacturing Lines in Transition	7	7	0 lines	8	7	1 line

(1) See Appendix for reconciliations of non-GAAP financial data

Income Statement Summary⁽¹⁾

(unaudited)

	Three Months Ended				Six Months Ended				
	June 30,		Change		June 30,		Change		
	2019	2018	\$	%	2019	2018	\$	%	
<i>(in thousands, except per share data)</i>									
Net sales	\$ 330,771	\$ 230,610	\$ 100,161	43.4%	\$ 630,551	\$ 484,591	\$ 145,960	30.1%	
Cost of sales	\$ 285,319	\$ 198,235	\$ 87,084	43.9%	\$ 568,357	\$ 409,223	\$ 159,134	38.9%	
Startup and transition costs	\$ 22,901	\$ 17,324	\$ 5,577	32.2%	\$ 41,079	\$ 32,059	\$ 9,020	28.1%	
Total cost of goods sold	\$ 308,220	\$ 215,559	\$ 92,661	43.0%	\$ 609,436	\$ 441,282	\$ 168,154	38.1%	
Cost of goods sold %	93.2%	93.5%		-30 bps	96.7%	91.1%		560 bps	
Gross profit	\$ 22,551	\$ 15,051	\$ 7,500	49.8%	\$ 21,115	\$ 43,309	\$ (22,194)	-51.2%	
Gross profit (loss) %	6.8%	6.5%		30 bps	3.3%	8.9%		-560 bps	
General and administrative expenses	\$ 9,208	\$ 10,989	\$ (1,781)	-16.2%	\$ 17,193	\$ 22,152	\$ (4,959)	-22.4%	
General and administrative expenses %	2.8%	4.8%		-200 bps	2.7%	4.6%		-190 bps	
Realized loss on sale of assets	\$ 4,972	\$ -	\$ 4,972	NM	\$ 7,207	\$ -	\$ 7,207	NM	
Restructuring charges	\$ 3,874	\$ -	\$ 3,874	NM	\$ 3,874	\$ -	\$ 3,874	NM	
Income (loss) from operations	\$ 4,497	\$ 4,062	\$ 435	10.7%	\$ (7,159)	\$ 21,157	\$ (28,316)	-133.8%	
Income (loss) before income taxes	\$ 2,303	\$ (2,098)	\$ 4,401	209.8%	\$ (14,401)	\$ 8,507	\$ (22,908)	-269.3%	
Net income (loss)	\$ 1,828	\$ (4,053)	\$ 5,881	145.1%	\$ (10,276)	\$ 4,595	\$ (14,871)	-323.6%	
Weighted-average common shares outstanding:									
Basic	35,033	34,164			34,970	34,107			
Diluted	36,369	34,164			34,970	35,766			
Net income (loss) per common share:									
Basic	\$ 0.05	\$ (0.12)	\$ 0.17		\$ (0.29)	\$ 0.13	\$ (0.42)		
Diluted	\$ 0.05	\$ (0.12)	\$ 0.17		\$ (0.29)	\$ 0.13	\$ (0.42)		
Non-GAAP Metrics									
Total billings	\$ 304,469	\$ 237,355	\$ 67,114	28.3%	\$ 583,940	\$ 461,056	\$ 122,884	26.7%	
EBITDA	\$ 11,671	\$ 10,101	\$ 1,570	15.5%	\$ 7,574	\$ 31,075	\$ (23,501)	-75.6%	
EBITDA margin	3.5%	4.4%		-90 bps	1.2%	6.4%		-520 bps	
Adjusted EBITDA	\$ 19,547	\$ 13,477	\$ 6,070	45.0%	\$ 22,472	\$ 40,850	\$ (18,378)	-45.0%	
Adjusted EBITDA margin	5.9%	5.8%		10 bps	3.6%	8.4%		-480 bps	

(1) See Appendix for reconciliations of non-GAAP financial data

Key Balance Sheet and Cash Flow Data⁽¹⁾

(unaudited)

(\$ in thousands)

	June 30, 2019	December 31, 2018
Balance Sheet Data:		
Cash and cash equivalents	\$ 58,664	\$ 85,346
Restricted cash	\$ 2,122	\$ 3,555
Restricted cash - noncurrent	\$ 475	\$ 475
Accounts receivable	\$ 154,191	\$ 176,815
Contract assets	\$ 157,315	\$ 116,708
Operating lease right of use assets	\$ 130,512	\$ -
Total operating lease liabilities - current and noncurrent	\$ 136,635	\$ -
Total debt - current and noncurrent, net	\$ 148,937	\$ 137,623
Net debt	\$ (91,048)	\$ (53,155)

(\$ in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2019	2018	2019	2018
Cash Flow Data:				
Net cash provided by (used in) operating activities	\$ 10,573	\$ 5,567	\$ (1,518)	\$ 2,535
Capital expenditures	\$ 19,030	\$ 30,596	\$ 37,739	\$ 42,310
Free cash flow	\$ (8,457)	\$ (25,029)	\$ (39,257)	\$ (39,775)

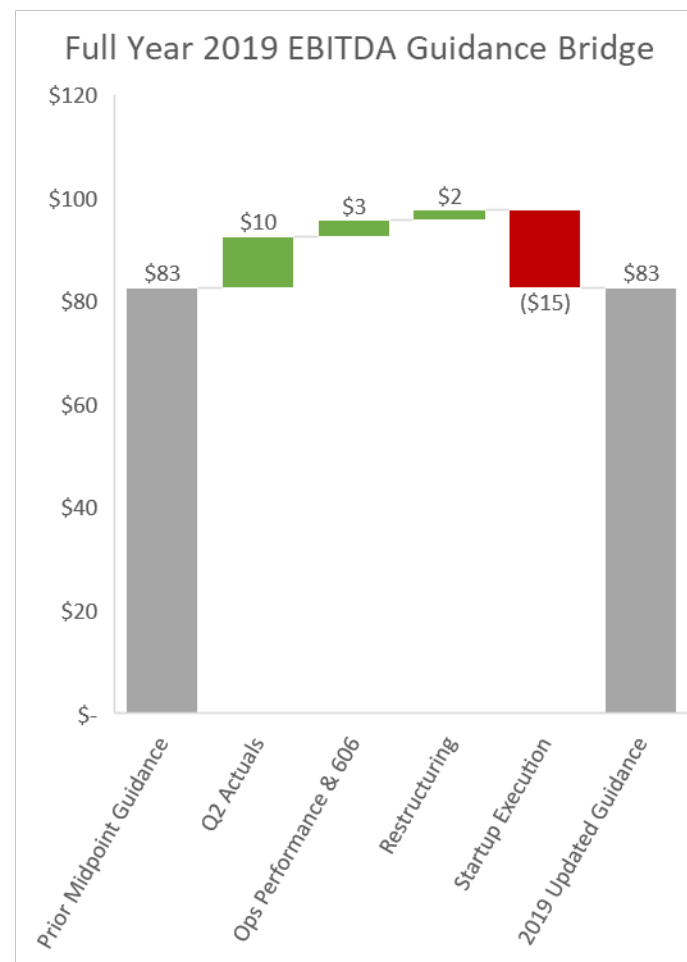
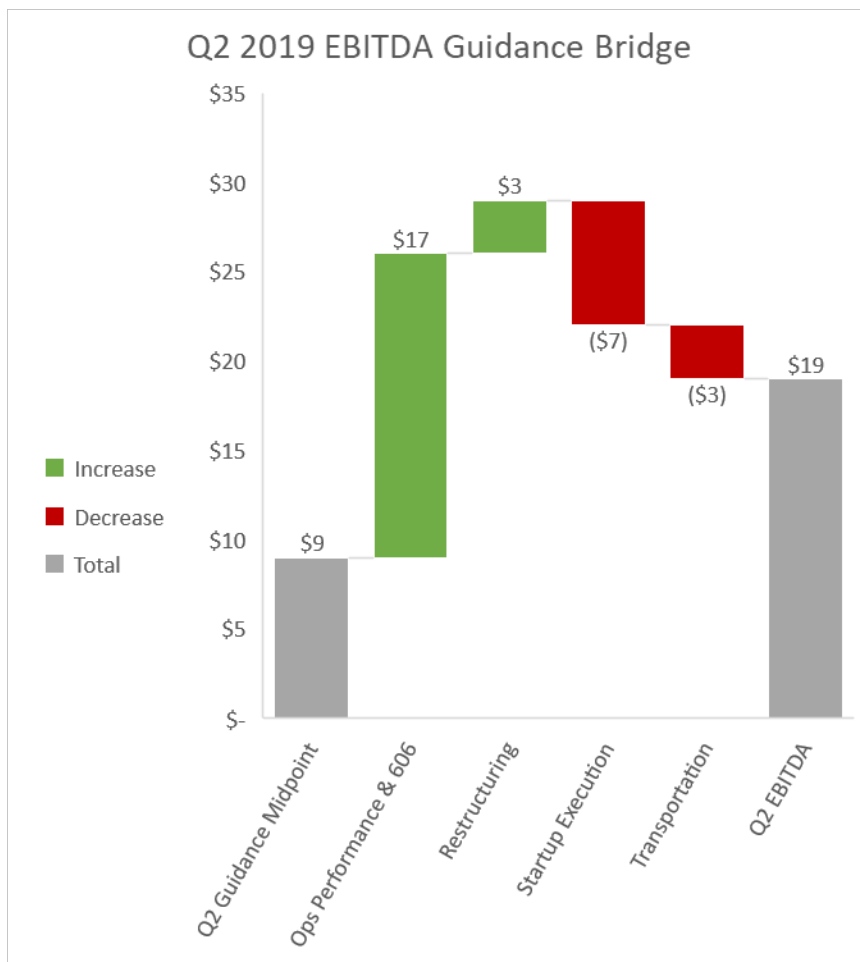
(1) See Appendix for the reconciliations of net debt and free cash flow

Guidance for 2019 and Targets for 2020



EBITDA Guidance Bridges

(\$ in millions)



2019 Guidance Metrics and 2020 Targets

	2019 Guidance Updated	2019 Guidance Previous	2020 Target Updated	2020 Target Previous
Total Billings	\$1.45B – \$1.5B	\$1.45B – \$1.5B	\$1.6B – \$1.8B	\$1.7B – \$1.9B
Net Sales	\$1.45B – \$1.5B	\$1.45B – \$1.5B	\$1.6B – \$1.8B	\$1.7B – \$1.9B
Adjusted EBITDA	\$80M – \$85M	\$80M – \$85M	\$140M – \$160M	\$170M – \$190M
Earnings (Loss) per Share	(\$0.18) – (\$0.23)	(\$0.03) – (\$0.09)		
Sets	3,180 – 3,220	3,200 – 3,300		
Average Selling Price per Blade	\$135K – \$140K	\$135K – \$140K		
Non-Blade Billings	\$100M – \$105M	\$100M – \$105M		
G&A Costs as a % of Billings (incl. SBC and loss on sale of receivables)	4.0% – 4.25%	4.0% – 4.25%		
Estimated MW	9,300 – 9,400	9,400 – 9,700		
Dedicated Lines - EOY	52 – 55	60 – 63		
Share-Based Compensation	\$7M – \$8M	\$7M – \$8M		
Depreciation & Amortization	\$37M – \$38M	\$41M – \$42M		
Net Interest Expense	\$8.0M – \$8.5M	\$8.5M – \$9.5M		
Capital Expenditures	\$95M – \$100M	\$95M – \$100M		
Effective Tax Rate	NM	NM		

Note: All references to lines refers to wind blade manufacturing lines

2019 Startup and Transition Guidance Metrics

	Q1A	Q2A	Q3F	Q4F	2019 Guidance Updated	2019 Guidance Previous
Lines Installed – end of period ⁽¹⁾	49	50	48	48	48	48 - 50
Lines in Startup – during period	13	13	10	3	14	14
Lines in Transition – during period	5	7	8	2	10	10
Startup Costs	\$16.1M	\$14.7M	\$10.5M – \$11.5M	\$5.7M – \$6.7M	\$47.0M – \$49.0M	\$43.0M – \$45.0M
Transition Costs	\$2.1M	\$8.2M	\$7.7M – \$8.7M	\$1.0M – \$2.0M	\$19.0M – \$21.0M	\$22.1M – \$24.0M
Line Utilization % (based on 50 lines in Q1/Q2 and 48 lines in Q3/Q4)	64%	70%	88% - 90%	96% - 98%	79% - 80%	80% - 82%
Sets	662	716	865 – 885	937 - 957	3,180 – 3,220	3,200 – 3,300

Note: All references to lines refers to wind blade manufacturing lines
 (1) Servion lines get deinstalled at the end of Q2

Q&A



Appendix – Non-GAAP Information

This presentation includes unaudited non-GAAP financial measures including total billings, EBITDA, adjusted EBITDA, net cash (debt) and free cash flow. We define total billings as the total amounts we have invoiced our customers for products and services for which we are entitled to payment under the terms of our long-term supply agreements or other contractual agreements. We define EBITDA as net income (loss) plus interest expense (including losses on the extinguishment of debt and net of interest income), income taxes and depreciation and amortization. We define Adjusted EBITDA as EBITDA plus any share-based compensation expense, plus or minus any gains or losses from foreign currency remeasurement and any gains or losses on the sale of assets. We define net cash (debt) as the total principal amount of debt outstanding less unrestricted cash and cash equivalents. We define free cash flow as net cash flow generated from operating activities less capital expenditures. We present non-GAAP measures when we believe that the additional information is useful and meaningful to investors. Non-GAAP financial measures do not have any standardized meaning and are therefore unlikely to be comparable to similar measures presented by other companies. The presentation of non-GAAP financial measures is not intended to be a substitute for, and should not be considered in isolation from, the financial measures reported in accordance with GAAP. See below for a reconciliation of certain non-GAAP financial measures to the comparable GAAP measures.



Non-GAAP Reconciliations

(unaudited)

Net sales is reconciled to total billings as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2019	2018	2019	2018
<i>(\$ in thousands)</i>				
Net sales	\$ 330,771	\$ 230,610	\$ 630,551	\$ 484,591
Change in gross contract assets	(26,691)	(1,356)	(43,747)	(25,752)
Foreign exchange impact	389	8,101	(2,864)	2,217
Total billings	\$ 304,469	\$ 237,355	\$ 583,940	\$ 461,056

Net income (loss) is reconciled to EBITDA and adjusted EBITDA as follows:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2019	2018	2019	2018
<i>(\$ in thousands)</i>				
Net income (loss)	\$ 1,828	\$ (4,053)	\$ (10,276)	\$ 4,595
Adjustments:				
Depreciation and amortization	7,125	6,130	17,784	13,202
Interest expense (net of interest income)	2,243	2,672	4,191	5,969
Loss on extinguishment of debt	-	3,397	-	3,397
Income tax provision (benefit)	475	1,955	(4,125)	3,912
EBITDA	11,671	10,101	7,574	31,075
Share-based compensation expense	1,937	2,611	2,922	4,999
Realized loss on foreign currency remeasurement	967	765	4,769	4,776
Realized loss on sale of assets	4,972	—	7,207	-
Adjusted EBITDA	\$ 19,547	\$ 13,477	\$ 22,472	\$ 40,850

Non-GAAP Reconciliations *(continued)* *(unaudited)*

Net debt is reconciled as follows:

(\$ in thousands)

	June 30, 2019	December 31, 2018	June 30, 2018
Cash and cash equivalents	\$ 58,664	\$ 85,346	\$ 113,995
Less total debt, net of debt issuance costs	(148,937)	(137,623)	(129,860)
Less debt issuance costs	(775)	(878)	(1,515)
Net debt	<u>\$ (91,048)</u>	<u>\$ (53,155)</u>	<u>\$ (17,380)</u>

Free cash flow is reconciled as follows:

(\$ in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2019	2018	2019	2018
Net cash provided by (used in) operating activities	\$ 10,573	\$ 5,567	\$ (1,518)	\$ 2,535
Less capital expenditures	(19,030)	(30,596)	(37,739)	(42,310)
Free cash flow	<u>\$ (8,457)</u>	<u>\$ (25,029)</u>	<u>\$ (39,257)</u>	<u>\$ (39,775)</u>

Non-GAAP Reconciliations *(continued)* *(unaudited)*

A reconciliation of the low end and high end ranges of projected net loss to projected EBITDA and projected adjusted EBITDA is as follows:

<i>(\$ in thousands)</i>	2019 Adjusted EBITDA Guidance Range ⁽¹⁾	
	Low End	High End
Projected net loss	\$ (8,000)	\$ (6,250)
Adjustments:		
Projected depreciation and amortization	37,000	38,000
Projected interest expense (net of interest income)	8,000	8,500
Projected income tax provision	14,500	15,250
Projected EBITDA	51,500	55,500
Projected share-based compensation expense	7,000	8,000
Projected realized loss on foreign currency remeasurement	9,500	9,500
Projected loss on sale of assets	12,000	12,000
Projected Adjusted EBITDA	\$ 80,000	\$ 85,000

⁽¹⁾ All figures presented are projected estimates for the full year ending December 31, 2019.

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